



2020 Vision

Grange Big Local Plan

April 2018 – March 2020



www.grangebiglocal.org



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Foreword



By Grange Big Local Chair, Pat Murphy

Grange Big Local is moving on to our next Plan for 2018 to 2020. We know the area well as pavements have been pounded to drop flyers for our events into the 2,000+ letterboxes, and we continue to talk to people. A Great Get Together tea party in June doubled as our AGM; thanks to Father Terry for letting us use the parish centre for that and for hosting the Citizens Advice service there on Friday mornings. We were sorry to say goodbye to Jan Stobart as it was her last meeting here. She'd been the Big Local Rep for the past two years, attending board meetings and making sure we do things right, not least with her knowledge of councils and the use of local assets. We welcomed Mark Bishop, a colleague of Jan's, who's been a great replacement Rep.

It all started in 2010 when Big Local was launched and in late 2012 this area first heard a rumour about it. By 2014 all areas had accessed the £20,000 pathway fund and by March 2016 all had had their Plans endorsed by Local Trust. That is the organisation that manages funding from the National Lottery, overseeing the programme that takes a community and resident-led approach to creating lasting change.

The partnership delivers its Plan through a locally trusted organisation which has a legal identity and can enter into contracts for us, such as employing our Community Partnership Manager, Jon Woolfson. Thanks go to Julie Pal, the Chief Executive of CommUNITY Barnet, for hosting Jon's role and for his pastoral care, enabling his quality work; thanks to Jon.

With tables, giant bubbles, umbrellas and questionnaires, and with Leo Smith as Chair of the Open Spaces Task Group, we were able to get people's further ideas on how to develop the open spaces in the area. Thanks to Leo for all he's done!

Thanks also go to Julia Hines Chair of the Community Hubs Task Group for organising the festival again this year, a Fun Palace, which was a great success with many more attending. Julia's due a special mention as she's brought lots of good ideas to Grange Big Local.

Much work is done by task groups in cafes but the monthly evening board meeting is vital for making spend decisions. Yair Shifman is Chair of the Finance Group and thanks go to him for that and to James Watson who is Chair of the Employment and Enterprise Group. New members welcome to the board are Maria and Spencer; thanks to them for joining and to all the board members for their dedication.

As we get more and more into delivery, we are giving thought to making an impact for the area that will last beyond the ten years!

Introduction



What is this plan?

This is the second Grange Big Local plan, which explains what we hope to achieve from April 2018 to March 2020. These are Years 3 to 4 of the ten year programme. This is a working document for the board, a guide for organisations that want to work with us, and a way for residents to understand what we are

doing and why, so they can hold us to account.

You can find our first Plan here: <http://bit.ly/qbl2016plan> (PDF)

Our first Plan Review – what we achieved and learned, and the consultation results we based this plan on, are also available on the Grange Big Local website www.grangebiglocal.org.

What is Big Local?

Big Local is an exciting opportunity for residents in 150 areas around England to use at least £1 million each to make a lasting positive difference to their communities. We've already got started on using this money in the Grange Big Local area.

Big Local brings together all the local talent, ambitions, skills and energy from individuals, groups and organisations who want to make their area an even better place to live. Big Local is run by Local Trust, which is working with £200m from the Big Lottery Fund and a range of partners providing expert advice and support for residents.

There are four programme outcomes for Big Local:

- Communities will be better able to identify local needs and take action in response to them.
- People will have increased skills and confidence, so that they continue to identify and respond to needs in the future.
- The community will make a difference to the needs it prioritises.
- People will feel that their area is an even better place to live.

More information on the national programme can be found at <http://www.localtrust.org.uk/>.

What's it not about?

It's not about local authorities, the government or a national organisation telling people what to do. It's not about individual groups fixing their favourite problem without talking to a wide range of people who live, socialise and work in the community. It's not about short-term thinking – Big Local areas have ten years or more to plan and deliver the best options for their area.

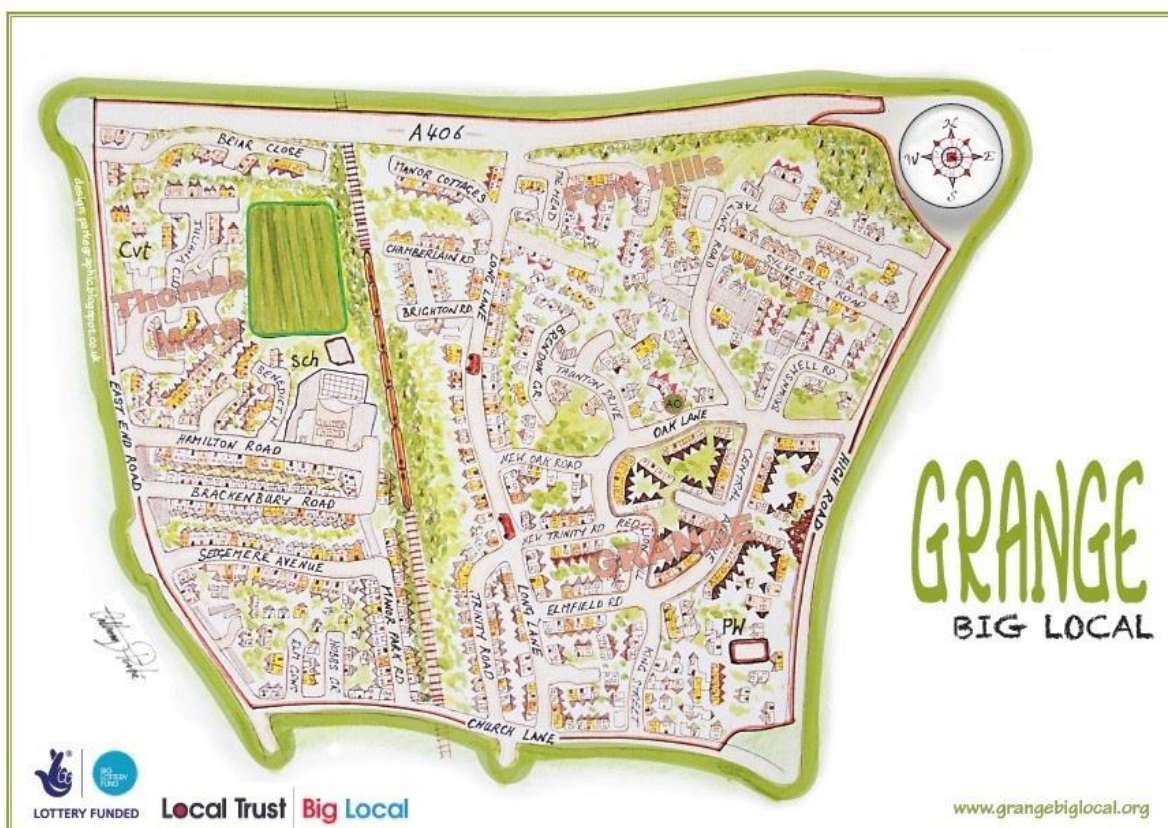
The Grange Big Local - our area location

The Grange Big Local area is in East Finchley in the London Borough of Barnet. About 7,000 people live in the area, which is located close to the busy North Circular Road and is separated from the larger Strawberry Vale Estate by East Finchley High Road.

The Grange Estate, which is mainly small blocks of flats, was built by the 1950s and is home to residents both renting and leaseholders. The area also includes the Font Hills, Brownswell and Thomas More Estates, as well as the roads and spaces between them. It is divided by a train line, an overground section of the Northern Line.

Within the area are Bishop Douglass School, the Ann Owens Centre, St. Mary's Catholic Church, the Vale Farm Allotments and Newstead Sure Start Centre. At the time of writing, the Old Barn Community Centre is being demolished, with a new community centre planned by Barnet Council. Holy Trinity Church and the Shree Depala Centre are on the boundary of the area.





Christ's College Finchley, a comprehensive with academy status, is on the western edge of the Grange Big Local area. East Finchley Library, Martin School, Holy Trinity School, the Archer Academy, Oak Lodge School and Long Lane Pasture are just outside the Grange Big Local area.

How local people were involved in creation of this plan

Grange Big Local has organised and been involved in a number of community events at which local people were encouraged to give their views on how to make their area an even better place to live.

By the time of the 2015 community festival, the Grange Big Local Partnership Board had decided on six clear priorities from earlier consultations. Further consultation took place at the 2016 event. Subsequently, at the Fun Palace event in October 2017 Grange Big Local again consulted on its priorities and concluded that they remained relevant.

Also, Grange Big Local commissioned a local architect, Avra Ploumi-Archer to work with us to develop an open spaces strategy. A survey of more than 100 households informed its development.

Grange Big Local had a stall at the Barnet Homes roadshow in Brownswell Road in July 2017. Although it was cut short by rain, it did get some responses, particularly on the open spaces strategy.

Grange Big Local has also reached out to local people via its website www.grangebiglocal.org, through social media – Facebook and Twitter – and via local newspapers, including the Archer. Coverage can be found at www.grangebiglocal.org/news.

Grange Big Local structure

The first Grange Big Local Partnership Board was formed in April 2015. Following the second Annual General Meeting in 2016 a new board of 14 people was elected.

The membership of the partnership following the 2017 AGM is listed here:

- Dinah Beamish (resident, re-elected as secretary)*
- Dipak Jashapara (resident)
- Elizabeth James (resident)*
- Emily Burnham (other volunteer)
- Eric Albani (other volunteer)*
- James Watson (resident)
- Julia Hines (other volunteer)*
- Leo Smith (resident)*
- Maria Petnga-Wallace (resident)
- Mario Demetriou (resident, stood down July 2017)
- Pat Murphy (resident, re-elected as chair)*
- Sandy Barker (resident)*
- Spencer Birsinger (resident)
- Yair Shifman (resident)*

*Those starred were listed in the 2016-2018 Plan as board members at the time of publication.

Note: In addition, Councillor Alison Moore is a non-voting member of the Partnership Board. Jon Woolfson attends meetings as Community Partnership Manager and Mark Bishop attends as Big Local rep – neither has a vote.

The Grange Big Local partnership board holds regular meetings to which residents are welcome. Contact us for more information.

Our shared vision

We have changed our vision statement in this plan. We wanted something that was shorter and easier to remember.



We chose this vision because we want an area where our residents can flourish, our environment can blossom and our economy can grow. We want people to care about the place they live and the neighbours who live there, and to show that with effort and kindness.

We hope you like it.

When we talk about people in this document, we include people who live, work, study or volunteer in the area, because they are all important members of our community.



Locally Trusted Organisation

A Locally Trusted Organisation is the organisation chosen by each Big Local area to look after the money awarded, and help make sure it is properly run and accounted for.

We were pleased that CommUNITY Barnet agreed to take on the role of Locally Trusted Organisation for Grange Big Local in mid-2015 and that it continues to play this role in supporting Grange Big Local and its activities. They have a contract with Local Trust to do this work and a memorandum of understanding with the partnership board.

As the umbrella organisation for the local voluntary and community sector in the London Borough of Barnet, CommUNITY Barnet brings the skills and experience to support voluntary and community groups.

CommUNITY Barnet works with Grange Big Local to ensure that decisions and procedures meet the requirements of Local Trust to ensure transparency, accountability and best practice.

CommUNITY Barnet employs Grange Big Local's community partnership manager.



Profile of the Grange Big Local area

Grange Big Local commissioned the development of a profile of the area, which can be found on the Grange Big Local website. A summary is below, supplemented with some additional information received from Local Trust Insight in 2017.

This highlights strengths the area has: it has a friendly and active community, is quite leafy and green and generally feels quite safe; it has good transport links, is close to central London and yet manages to maintain a 'village feel'; and it has many local community assets.

It also identified that the area faces challenges.

Housing

The Grange Big Local area has a high density of social housing and one of its LSOAs (Lower Super Output Areas) falls in the 30% most deprived in the country (Index of Multiple Deprivation 2010).

Within the Grange Big Local area there is a mixture of housing, both private and socially owned. Just over half of the households in the Grange Big Local area are flats, maisonettes or apartments.



2% of households lack central heating in the Grange Big Local area compared with 3% across London (Source: Local Trust Insight, 2017).

Jobs, employment and local business



41% people aged 16-74 are in full-time employment in the Grange Big Local area compared with 40% across London (Source: Local Trust Insight, 2017).

When it comes to economic activity, 73% of Grange Big Local area residents (of working age) are classed as economically active and 27% are classed as economically inactive (long-term sick, retired, looking after family / home or student).

Transport



39% of households have no car in the Grange Big Local area compared with 42% across London (Source: Local Trust Insight, 2017).

The Grange Big Local area and the wider East Finchley area, like any zone 3 London location, attracts people who work in central and other parts of London. It has good transport links, with East Finchley and Finchley Central Stations in close proximity. The Grange Big Local area is well connected for buses with routes going to Barnet, North Finchley, Finchley, Highgate and Holloway.

Facilities and services

Families living within the Grange Big Local boundaries have a choice of primary and secondary schools. Bishop Douglass is a Catholic secondary school located within the Grange Big Local boundaries which received a 'Good' Ofsted rating in 2013.

Christ's College is on the area's boundary. This is currently boys only until the sixth form but is due to admit girls from September 2018. Since 2013, there is a new comprehensive free school, Archer Academy, just outside the area, which was set up after a campaign by local parents. Compton is the second closest secondary school. Situated in North Finchley, it is outside the area but is near a sports centre and refuse disposal facilities.

Martin Primary School, a three form entry school just outside the Grange Big Local boundary on the High Road is probably the main primary school for the Grange area. Holy Trinity is a Church of England primary school just outside the southern boundary.

Tudor Primary School, now part of the Squires Lane Learning Federation with Manorside Primary School, is also a short distance away from the Grange Big Local area, as are Our Lady of Lourdes Catholic Primary School, St. Teresa's Catholic Primary School and Akiva School, the only voluntary-aided progressive Jewish primary school in North West London.

Oak Lodge School, a special academy, formerly maintained by the London Borough of Barnet, but now managed by Barnet Special Education Trust, is just outside the area. It offers places for up to 175 students aged 11-19 with a range of learning difficulties. As part of their vocational learning, students of Oak Lodge get the opportunity of real-life work experience at The Lodge in East End Road. The school shop is supported by Hearts of Oak, the school charity.

A desire for better playground facilities and parks in the area to be enhanced, the need for more play equipment, and better environmental maintenance in general have been expressed. Brownsell playground falls within the Grange Big Local boundaries but this has been temporarily closed since March 2017 and there is a children's play area at Market Place which is just outside the area.



16% of people have no qualifications in the Grange Big Local area compared with 18% across London (Source: Local Trust Insight, 2017).

People



25% of children are living in poverty in the Grange Big Local area compared with 24% across London (Source: Local Trust Insight, 2017).

Residents suggest one weakness of the area is a lack of a 'community heart', a place to bring its diverse population together. Respondents to a Grange Big Local survey expressed a strong desire to see more community events and activities specifically for young people and children and they highlighted the lack of a centrally-located community space as an obstacle to achieving this. We hope the new Tarling Road Centre (on the site of the Old Barn) will fulfil this need.

A significant proportion of the population of the area is aged from 25 to 60. Large numbers are aged under 10 and over 60. People talk a lot about a lack of youth facilities and of activities for young people and children. The area also has a significant number of people living in single person households.

When asked what they liked about the area, the most people appreciated the community feel. There was still was some concern that people of different groups do not mix.



16% of people have a limiting long-term illness in the Grange Big Local area compared with 14% across London (Source: Local Trust Insight, 2017). We are aware that there are a lot of carers in the area as well.

Natural and built environment

Another divide in the Grange Big Local area is a physical one - the railway line that cuts it in half. When asked what they liked about the area, respondents mentioned the greenness and the natural environment as the second most common answer.



The % of people 'satisfied with their neighbourhood' (80%) is higher than (74%) the average across London (Source: Local Trust Insight, 2017).

Our key priorities

Key strategic areas agreed by the Grange Big Local partnership are:

1. Community hubs

We want the community to feel connected and for there to be public spaces for people to meet up and take part.

2. Children and young people

Better facilities for children and young people have been consistently supported in all our consultations. We want to support projects for local children and young people.

3. Enterprise and employment

We want to support local enterprise. We want to help people to get jobs and gain skills.

4. Open spaces and environment

We want people to be proud of the place where they live and to feel a sense of ownership.

5. Inclusion

We want everyone to feel included in the community and to support each other. We recognise that we live in an area of great diversity, including a significant number of older and disabled people, and carers.

6. Information and advice

We want to support access to information and advice, including advice on benefits, debt management, housing and consumer rights.

Partnership support and development

In order to do this we will develop Board Member skills. We also want to involve more people from the community and to leave a sustainable legacy.

We don't feel as though the priorities have changed since the last Plan and we are confident that we can deliver within these for the area. This plan covers the next two years in some detail and reiterates the outcomes we want to achieve by 2026.

Guiding principles

- Spend should prioritise lasting and sustainable gains, with options to leverage additional money identified where possible
- Spend should arise from local community need
- Spend should benefit the community
- Every penny should be accounted for, with an auditable trail
- Spend should be transparent
- Spend should keep money in the local area where possible, with local businesses encouraged to be in supply chains
- Local people should be kept informed and updated on the vision
- Spend should be up for constant evaluation and review
- Consideration should be given to the legacy, with spend future-proofed
- The appropriateness of commissioning directly or going to tender

Projects will be scored on the following criteria:

1. How far does it go in meeting or furthering our strategic priorities and vision?
2. To what extent is the project delivered by local groups or people?
3. How much local support is there?
4. To what extent is it future-proofed? To what extent can we build upon the success of the project?
5. How much scope is there to measure outcomes and impact?
6. Is it value for money?
7. To what extent does it draw more money into the area, or keep money there?
8. How sustainable is it?
9. To what extent does it meet long term goals?
10. To what extent does this project interact with other Grange Big Local proposals?
11. To what extent does this make the Grange Big Local area an even better place to live?
12. How reasonable is the resource requirement – in terms of money and people?

Additional questions are:

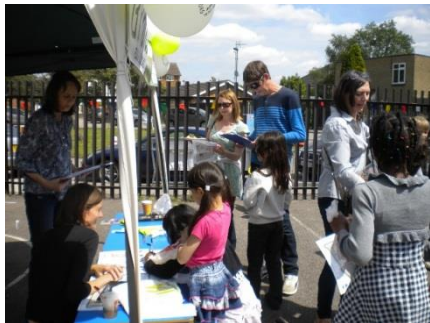
- Which other projects could this link in with and how?
- What other potential sources of funding are there for this project?

We will try to deal with funding requests within three months.

Priorities in more detail

1. Community hubs

We want the community to feel connected and for there to be public spaces for people to meet up and take part.



The community in the Grange Big Local area has lost a lot in recent years in particular there is a serious lack of community facilities, a fact which is recognised by Barnet Council. The Old Barn, a youth and community centre, was taken out of community use in 2010; the Neighbourhood Centre, including the advice service, was closed down, and the community flat has been converted back to housing

and the old centre on the Grange estate is now a private nursery. According to our analysis, there is a high degree of interest locally in the future of the Old Barn site, and in meeting the needs that were served by the previous facilities.

We have been involved in discussions and consultations about the future use of the site, with residents and other stakeholders. Since the Community Profile was written, Barnet Council, with support and instigation from the community, has regained control of the Old Barn and is now building a new centre on the site. As part of their procedures, the Council organised several User Group meetings in 2017, led by Councillor Alison Moore. We attended these meetings, and employed a consultant who is an expert in community buildings to help form our strategy.

We have drawn up a strategy, based on these conversations and our consultations with residents, to inform our involvement in the centre, and we hope this will influence the Council's and other stakeholders' perspective.

What we want is:

1. A thriving and inclusive centre, which provides a focal point for activities that serves the diverse local community.
2. A low-cost community café open to the community as an integral part of the centre culture, making it a welcoming space.
3. Priority to be given to the provision of activities that meet the needs of the local community, and that are truly affordable to residents from nearby estates.
4. Flexible space and letting arrangements to accommodate different ages and activities at different times of the day and during school holidays.

5. The centre to be established and run in an inclusive and transparent manner, including financial transparency, to promote trust between all groups and residents.
6. The potential need for the centre to be financially supported by Barnet Council to be actively considered in order to promote a sustainable, safe and welcoming centre for all, recognising that the needs of what were two different centres are being combined into one.
7. The outdoor space on the Tarling Road site to be categorised as public open space, and to be available for use by both residents and centre users, and maintained with the support of Barnet Council as necessary.
8. Sensitivity and consideration to be shown to the needs of the surrounding neighbourhood, including ongoing assessments relating to noise level, traffic, and parking impact.

The Grange Big Local community festival has virtually become a fixture and feedback from the events suggests an appetite for these to continue.

Planned projects for the years 2018 to 2020 include:

- Enhancing and improving buildings and facilities used by the local community
- Organising an annual community festival
- Supporting groups to organise local street parties and involvement in initiatives such as the Big Lunch and Great Get Together

2. Children and young people

Better facilities for children and young people have been consistently supported in all our consultations. We want to support projects for local children and young people.

Planned projects for the years 2018 to 2020 include:

- Summer holiday play activities
- Supporting sports clubs for children
- Supporting the Studio N2 programme

Detail about plans for playgrounds can be found under 'Open spaces and environment'.

3. Enterprise and employment

We want to support local enterprise. We want to help people to get jobs and gain skills.

Grange Big Local welcomed the creation of N2 United, a business forum for small businesses in the area. Grange Big Local will continue exploring opportunities to work with this group to expand opportunities for local people.

The provision of training and internship opportunities for young people is still an area to explore.

Planned projects for the years 2018 to 2020 include:

- Developing CV clinics and holding employability and training workshops that open up opportunities
- Providing support for existing local businesses and developing enterprises, encouraging people to shop locally and providing new opportunities for collaboration

Progress in developing these projects in the last plan was slower than anticipated and there are some practical issues to resolve. Nevertheless, they remain ambitions for Grange Big Local.

4. Open spaces and environment

We want people to be proud of the place where they live and to feel a sense of ownership.

The area has only one third of the number of equipped play spaces expected for the population. Lack of facilities of children and young people has been a consistent issue in consultation, so this is something we want to improve.

The Manor Park underpass, under the tube line, both divides and joins the GBL area. It suffers from poor sightlines, is poorly lit and has bad drainage. Consultation showed that these problems were a barrier to use. In 2016, Grange Big Local succeeded in attracting £9,999 of area committee funding for this project. Despite delays, we are confident that improvements will be delivered.

Planned projects for the years 2018 to 2020 include:

- Implementing key parts of the open spaces strategy to improve spaces in a joined up, consultative way
- Improving the underpass area connecting Manor Park Road and Trinity Road
- Scoping out the feasibility of building a basketball court on the Grange Estate
- Scoping out the feasibility of installing a toddler play area on the Thomas More Estate
- Improvements to the Market Place playground

Progress on development of play facilities has been slower than anticipated but we recognise how valuable they will be. We have established contact with organisations including Barnet Homes and Optivo and are developing discussions with them. Delivery on the plans will be subject to agreement with partners, further consultation and planning permission where relevant.

5. Inclusion

We want everyone to feel included in the community and to support each other. We recognise that we live in an area of great diversity, including a significant number of older and disabled people, and carers.

The profile highlighted that the Ann Owens Centre for older people has been under significant threat. The centre has been used for Grange Big Local events and it is felt to be an important community asset.

Planned projects for the years 2018 to 2020 include:

- Supporting initiatives that promote the inclusion of older people
- Developing other activities aimed at promoting inclusion, including physical activity and health workshops

6. Information and advice

We want to support access to information and advice, including advice on benefits, debt management, housing and consumer rights.

The community profile highlighted that one of the things lost in the area was an advice centre. An advice service can help people deal with issues they face, including debt.

Planned projects for the years 2018 to 2020 include:

- The continuation of an advice service in the local area
- An event about a specific topic such as personal finance

Grange Big Local has now funded an advice service in East Finchley that has put more than £30,000 of savings, for example in terms of benefits recouped, in people's pockets. Take-up of the weekly sessions has not been as high as anticipated, so we are aware that we need to do more marketing. We are also aware that the delivering it from St Mary's Parish Centre has some challenges. Advice services in areas where Universal Credit has been piloted have reported increased demand for help.



It has been suggested that the central bed (pictured above) on the Grange Estate should have the grass replaced by wild flowers, which would enhance the look but also reduce maintenance costs as there would be less need for mowing.

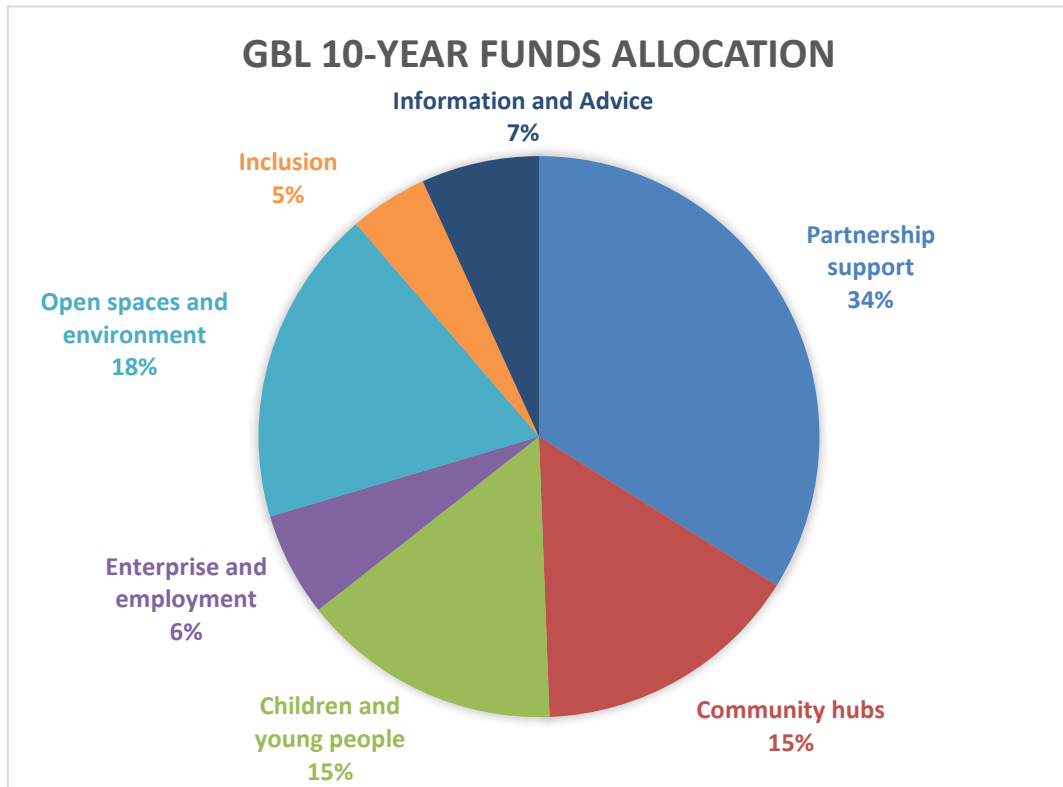
The Grange Big Local Plan budget

Below is a revised budget (in £Ks)

Categories ⁽²⁾	Year 1 (actual – to nearest £1K)	Year 2 (projected)	Year 3 (planned)	Year 4 (planned)	Years 5 to 10	10 Year Total
	01/04/16 to 31/03/17	01/04/17 to 31/03/18	1/4/18 to 31/3/19	1/4/19 to 31/3/20	01/04/20 to 31/03/26	01/04/16 to 31/03/26
Partnership support	27	36	45	35	190	333
Community hubs	5	20	67	8	25	125
Children and young people	0	30	46	44	36	156
Enterprise and employment	0	15	15	10	25	65
Open spaces and environment	3	30	123	17	30	203
Inclusion	0	7	11	9	18	45
Information and Advice	7	13	22	13	18	73
Legacy	0	0	0	0	105	105
Total ^(1,3)	42	151	329	136	447	1105

Notes:

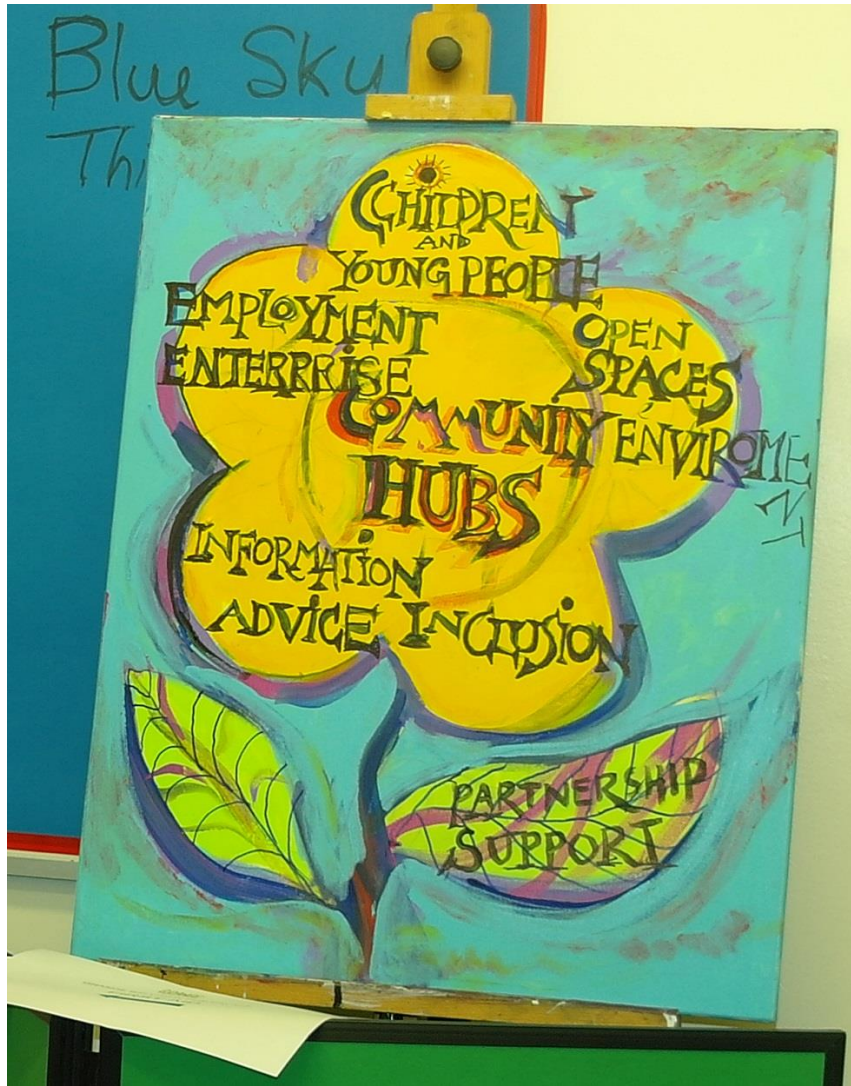
- 1) These amounts are based on estimated costs for the projects set out here plus an amount to cover contingencies.
- 2) The categories relate to the priorities outlined in 'Our key priorities' and elaborated upon in 'Priorities in more detail'. Partnership support encompasses costs including publicity, website, worker salary including on-costs, hire of space for worker, supervision, meeting venues, IT, Finance and HR.
- 3) Consideration needs to be made for funds committed but not yet spent.
- 4) The shaded area represents the duration of this plan
- 5) Legacy funding represents the interest on £1 million allocated to the area.



Existing commitments

Grange Big Local is committed to the following contracts:

- Advice service and use of hall to July 2018, paid quarterly in advance
- Art Against Knives N2 Studio project, already paid for
- Barnet Bulldogs Basketball Is Education programme, partly paid with instalment of £1,473 due in January 2018
- Open spaces consultant, partly paid with instalment of £1,875 due on completion
- Community hubs consultant, partly paid with instalment of £2,625 due on completion
- Underpass project £10,001 committed to match £9,999 of area committee funding
- St Mary's Catholic Church £10,000 for its flooring project, contingent on match-funding



How this Plan will be delivered

Grange Big Local have set up project and thematic sub-groups as set out in our partnership structure to work up the detail of the projects listed in this Plan. Each sub-group will devise a strategy for delivering on their objective and to monitor outcomes and impact.

One Grange Big Local Partnership Board Member will lead on every project, with a seconder (which can be an advisory member) as back-up. This will be documented for every project. A lead member, with the support of a seconder and other sub-group members, will take responsibility for recruiting volunteers to support their projects.

We want to encourage more volunteers to come forward and get involved, including by informing people about what is happening on social media and via newsletters. The Grange Big Local partnership board holds regular meetings – residents can contact us to find out more.

The community partnership manager will support Board Members who are leading on delivery.

Projects delivered mainly by third parties will still need to have a Board Member who has oversight over it, although a light-touch approach can usually be taken. Board Members will be expected to demonstrate value for money and will usually be expected to get several quotes for work done.

£1 million is a lot of money but, in order to achieve what we want, we will need to use our funding to bring in more investment into the area.



Our measures of success

Here are our measures of success for people living, working and volunteering in the Grange Big Local for the period to 2026:

1. Community hubs

- People in the Grange Big Local area feel that there are more facilities that they can enjoy
- People in the Grange Big Local area feel more connected to their community and their neighbours
- People in the Grange Big Local area feel they have more of a voice which can be heard

2. Children and young people

- Children and young people in the Grange Big Local area feel that there are more activities they can take part in
- Children and young people in the Grange Big Local feel that there are more places for them to go and facilities they can use
- Children and young people in the Grange Big Local area feel that they have more access to guidance on career, education and training pathways

3. Enterprise and employment

- People in the Grange Big Local area feel more confident and ambitious about their future
- People in the Grange Big Local area feel that they have more access to employment support and more opportunities and networks if they are starting or growing a business
- People in the Grange Big Local area feel more incentivised to spend money in the local area

4. Open spaces and environment

- People in the Grange Big Local area feel more pride in, and a sense of ownership of, the area
- People in the Grange Big Local area feel that they can make more and better use of open spaces, and feel happier and healthier as a result
- People in the Grange Big Local area feel that the area is more aesthetically pleasing

5. Inclusion

- People in the Grange Big Local area feel that their contribution is more valued
- People in the Grange Big Local area feel more socially connected
- People in the Grange Big Local area feel more that they are part of a community

6. Information and advice

- People in the Grange Big Local area feel that they have more and better access to effective help when they need it
- People in the Grange Big Local area feel that they are better informed and advised
- People in the Grange Big Local feel that they have more resources to deal with practical challenges

Partnership support and development

In addition, through Partnership support and development:

- More people in the Grange Big Local area volunteer to help their community
- More people in the Grange Big Local area feel that they have the opportunity to develop skills
- More money is invested in the Grange Big Local area

These measures of success will be reviewed from time to time.



Appendix – breakdown of spend allocation

Anticipated costs for 2018 to 2020						
		2018/2019	2019/2020	Total 2018 to 2020	Note	
Community hubs						75,000.00
	Community hubs consultant	5,250.00	0.00	5,250.00	a	
	Festival	4,000.00	4,000.00	8,000.00		
	Community hubs grants	4,000.00	4,000.00	8,000.00	b	
	Community centre potential allocation	50,000.00	0.00	50,000.00		
	Contingency	3,750.00	0.00	3,750.00		
Children and young people						90,000.00
	Art Against Knives project	30,000.00	30,000.00	60,000.00		
	Basketball Is Education	12,025.00	12,025.00	24,050.00		
	Summer holiday schemes	2,500.00	2,500.00	5,000.00		
	Contingency	950.00	0.00	950.00		
Enterprise and employment						25,000.00
	General enterprise and employment activities	10,000.00	10,000.00	20,000.00		
	Contingency	5,000.00	0.00	5,000.00		
Open spaces and environment						140,000.00
	Open spaces consultant	5,625.00	5,625.00	11,250.00	c	
	Underpass	10,000.00	0.00	10,000.00	d	
	Thomas More toddler play	15,000.00	48,840.00	63,840.00	e	
	Grange basketball court	15,000.00	24,813.75	39,813.75	e	
	Market Place playground	11,430.00	0.00	11,430.00	e	
	Contingency	3,666.25	0.00	3,666.25		
Inclusion						20,000.00
	Training	3,000.00	3,000.00	6,000.00		
	Supporting physical activity	2,000.00	2,000.00	4,000.00		
	Supporting older people's centre activities	3,000.00	3,000.00	6,000.00		
	General inclusion activities	1,500.00	1,500.00	3,000.00		
	Contingency	1,000.00		1,000.00		
Information and advice						35,000.00
	Advice service cost	9,423.34	9,423.34	18,846.68	f	
	Room hire cost	3,000.00	3,000.00	6,000.00		
	Topic specific sessions	1,000.00	1,000.00	2,000.00		
	Contingency	8,153.32		8,153.32		
Partnership support						80,000.00
	Salaries	27,184.50	27,184.50	54,369.00	f	
	Hosting fees	4,380.00	4,380.00	8,760.00		
	Expenses (estimate)	2,000.00	2,000.00	4,000.00		
	Room hire	600.00	600.00	1,200.00		
	Placements	1,000.00	1,000.00	2,000.00		
	Contingency	9,671.00		9,671.00		
						465,000.00
Notes						
a	Based on existing contract					
b	For street festivals etc. - based on 8 £500 grants per year					
c	Based on three payments of £1875 per year, assuming continued need					
d	Figure based on board decision (does not include £9,999 grant)					
e	Based on funding 75% of estimate from Space and Place Design					
f	Total cost based on current monthly payments plus inflation allowance					



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Funding



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